





Addi Road is located on unceded Gadigal land. We acknowledge and pay our respects to the Traditional Custodians of the land on which we work, the Gadigal People of the Eora Nation and to ancestors and Elders, past, present and emerging.

Addi Road 2021 impact



280,000
people fed

across four services:

- Addi Road Food Relief Hub
- Addi Road Food Pantry Marrickville
- Addi Road Food Pantry Camperdown
- Addi Road Mobile Food Pantry

100%

Expansion of low-cost grocery service at Camperdown

Addi Road Food Pantry Camperdown increased trading from 2 days to 4 days a week



320

active volunteers

across our four services

60

volunteers trained

on COVID safety, customer service and food handling procedures

\$25K

raised in EOFY campaign

in 5 days



75% increase
in food rescued

342,000 kilos of good food diverted from landfill



26,000

food relief hampers packed



1,350

Festive 'Hampers of Hope'

packed and distributed in December

500

volunteers coordinated

for Hampers of Hope week



Zero emissions

Net zero carbon emissions

Our Marrickville low-cost grocery store, office & electric food-rescue van were fully powered by our rooftop solar



Award winner

Study NSW Award for International Student Community Engagement



Book published

Ten Ordinary Men – The ANZACs of Addison Road



32

media features

Radio, television, magazine, podcast, and newspaper coverage on:

- ABC
- Channel 10 news
- Channel 7 Sunrise
- Sydney Morning Herald
- SBS
- The Daily Telegraph
- Gourmet Traveller
- The Saturday Paper
- Guardian Australia
- New York Times

President's report



Addison Road Community Organisation (Addi Road) has matured immensely this year. The demand for our services associated with the pandemic has been enormous, so too has the response provided by our staff, volunteers and sponsors.

Addi Road is increasingly seen as a facilitator and a solution. Addressing food insecurity across the inner west and beyond saw many individuals, NGOs and Government agencies looking to Addi Road during the lockdown, resulting in Addi Road supporting some 8,000 people a week at the peak of the demand.

In meeting this demand we had amazing support from some 300 volunteers per week, and 720 in total over the course of the year. The volunteers stayed the distance and didn't drop away even during the tight stay-at-home orders – incredible people to whom we are eternally thankful. And a special mention to the many private donors, high profile identities and scores of small businesses and corporates, police commands and other government agencies who helped Addi Road this year.

We have seen substantial media interest during this period because Addi Road was a welcome story of everyday Australians banding together to help one another in the pandemic.

The energy and inspiration to initiate the #RacismNOTWelcome movement is another contributor to our development. This anti-racism campaign has been picked up by local councils, communities and corporates around Australia. Addi Road is proud of its contribution to the seminal stages of this campaign and the growing population of 'Racism Not Welcome' signs around Australia.

Addi Road continues to make its contribution to environmental sustainability, which this year saw the introduction of an electric Addi Road Food Pantry vehicle for War on Waste pickups. This vehicle is charged from our on-site renewable electricity point. War on Waste continues to prosper at 320 tonnes for 2021.

We have seen remarkable resilience from those who sub-licence on the site with all businesses continuing their tenancy after the stay at home orders. We welcomed Marrickville Legal Centre in October and are excited by the potential for future joint activities. Addi Road is a site for community organisations to build capacity, and when they leave, it provides the opportunity for others to come. In this vein, we wish long term tenants Reverse Garbage and The Bower every success in transitioning to their new location.

We are delighted a number of capital work improvements have been completed during the year; Flight Path Theatre replacement roof and insulation (contributions from the NSW Government and Addi Road), fire safety upgrade (contribution from Crown Lands and Addi Road), the community kitchen project in the hall which includes the installation of rooftop solar (contributions from Coles, NSW Government and Addi Road), Stirrup Gallery repairs (contributions from Addi Road). We are excited to be working on the Addi Road office upgrade to facilitate the evolving needs of our staff.

In the midst of these challenging times, we would like to recognise our hard-working staff. It is a small crew who handle an extraordinary array of tasks and work tirelessly to deliver many important community programs and provide access to Addison Road for the community. A special mention to the long serving Mina Bui Jones who is moving overseas, you have done amazing work and will be sorely missed.

Many thanks to the Board for your contributions. We are fortunate to again have the benefit of Board continuity with all our members returning.

In closing, I would like to acknowledge the entire Addi Road community for their continued support and engagement throughout this year, and look forward to the year ahead.

Matt Day

President, Board of Directors
Addison Road Community Organisation

Our programs

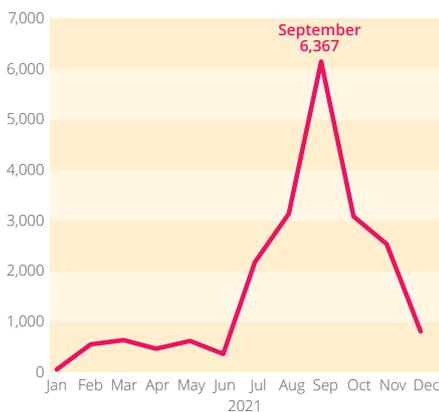
We run rights-based community development programs in human rights, arts & culture, and sustainability. Our largest program is food justice.

Human rights & food justice

Demand soars during lockdown for volunteer-powered food justice service

The arrival of the Covid-19 Delta variant and lockdowns from June to October 2021, led to the busiest year yet for our food justice program. Because they are essential services, our two Addi Road Food Pantries and Emergency Food Relief Hub stayed open as many services shut for the long lockdown. The community need and unprecedented challenges required an agile, large-scale response – for which the Addi Road team was ready.

Emergency food hampers packed



The cost of groceries rose dramatically, unemployment and under-employment increased and millions of people – many of affected by Covid – faced restrictions on movement, especially the 12 south-western Sydney LGAs in hard lockdown. Demand for our food relief hampers and low-cost, food-rescue grocery stores soared by 30% during this time.

Powered by a team of over 320 regular volunteers across 30 shifts a week, we scaled our operations to meet the skyrocketing demand. We provided food to 280,000 people in 2021. We packed and distributed 26,000 culturally-appropriate food hampers across Sydney and as far afield as Fiji and First Nations communities in Walgett, Goodooga and Wilcannia in regional NSW.

Supporting social housing residents and their pets

Thousands of residents of social housing towers in Redfern and Camperdown's Common Ground were confined to their homes by hard lockdowns. We supported these residents with, not only emergency food hampers, but also food for their pets.



Culturally appropriate food hampers

One of the ways Addi Road supports our CALD (culturally and linguistically diverse) communities is with tailored, appropriate food hampers. We created Halal hampers along with Asian hampers for our Chinese, Thai, Korean and Vietnamese communities in need. The Asian hampers were supported by City of Sydney and lovingly curated by our dear friend and volunteer, Kylie Kwong.



Addi Road volunteer, Karen, delivering emergency food relief hampers to First Nations community in Walgett, far north western NSW.



Food hamper recipient family in Belmore, Sydney.



Craig Foster with ADF personnel who assisted with distribution of Addi Road food hampers to Afghan refugees in Sydney hotel quarantine, Sept 2021.



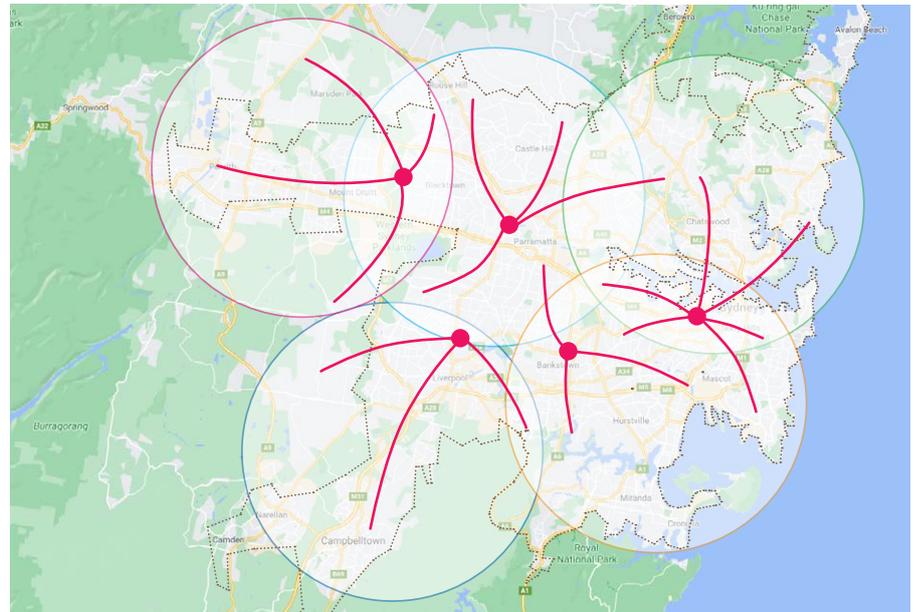
280,000
people fed by Addi Road
Food Relief Hub,
two Food Pantries &
Mobile Food Pantry

Food corridors get food across Sydney to those in urgent need

To distribute emergency food relief directly to the thousands of households in need we created a food corridor network across Sydney.

We got food to thousands of people in confined to their homes and in dire need by collaborating with 12 Local Area Police Commands, 80 charities and civil society groups, and over 50 drivers including many from the GWS Giants and Lighthouse Community Support.

Our food relief supply chain was especially effective because of our close partnership with these 80 groups, who are trusted by their community and deeply understand their specific needs.



26,000
food relief hampers packed &
distributed

75% increase
in food rescued



342,000 kilos of good food
diverted from landfill

Human rights

Addi Road food-rescue grocery stores nourish Sydney

Powered by our incredible army of volunteers, our Food Pantries in Marrickville and Camperdown, provided not only an affordable place to shop, but a place for community connection during the long and isolating lockdown.

Our nine-acre grounds at Marrickville were a blessing, allowing us offer help in a gentler way. Despite the pressures of Covid, we could provide a safe and calm shopping environment. We put chairs out for our customers on the cul de sac outside our Food Pantry on socially-distanced spaces marked with crosses. It was not just a chance for people to do their shopping, it was an opportunity to sit – and even speak – with one another while they waited to shop. It also gave us the opportunity to talk with people and hear their stories, to find out what is going on in their lives and simply how they are feeling.



Fostering wellbeing in Camperdown

The aim of our Addi Road Food Pantry Camperdown, at the base of the Common Ground social housing apartments, is to foster wellbeing across social, mental and physical health.

During it's first full year, our Camperdown Pantry has grown into a thriving communal place where neighbours connect, swap recipes, minimise waste, and access fresh, nutritious, culturally-appropriate, low-cost groceries. These benefits improved the overall health of the community whilst also taking pressure off social services.

In response to the overwhelmingly positive reception to our service, we increased our opening hours in March 2021 from two to four days a week.

Food relief outreach for extremely marginalised people

Our outreach Addi Road Mobile Food Pantry offers food relief to extremely marginalised people experiencing high level of food insecurity – such as refugees and asylum seekers on temporary visas and people with mobility difficulties who are ineligible for government support who cannot travel to shop at our Addi Road Food Pantries.

Providing food provides an opportunity for us to provide these especially vulnerable people social connection, support and referrals to further support services. To deliver this life-changing service, we work alongside agencies including Settlement Services International, Life Without Barriers, New Horizons, NSW Refugee Health and dedicate volunteers deliver supplies.

Let's Get Cooking project

A team of Addi Road Food Pantry volunteers noticed many customers gravitating towards our ready-made meals and struggling with knowledge of basic nutrition and cooking skills.

Due to experience of intergenerational disadvantage and trauma, housing insecurity, poverty, family violence or mental health issues, many of our customers may not have had the opportunity to learn how to cook healthy food for themselves or their families.

To address this, 'Let's Get Cooking' was developed by volunteers Helen, Robyn and Phil and Addi Road staff. Physical and digital resources were developed: a home pantry basics poster and fridge magnet, easy-to-cook recipe cards, and tips on good things to make with abundant produce, like bananas.

In 2022 the volunteers plan to run simple cooking classes in our under-construction community kitchen, along with creating basic meal kits for Addi Road Food Pantry customers.



Human rights

Hampers of Hope

The brainchild of Lara and Craig Foster, Hampers of Hope are extra special hampers to spread joy and hope in the festive season for people struggling, in what has been an especially hard year.

In addition to regular hamper items like pasta, tea, crackers and cooking oil, we added in treats like chocolates, perfume, shampoo, conditioner and lotions.

Supporting other charities

While hundreds of volunteers were packing our Hampers of Hope to the drumming beats of Bondi Sunset Music, we got a call Ali from our partner the GWS Giants – did we have 60 spare hampers? A fire at a charity in Penrith destroyed all of the hampers they had packed to



bring festive cheer to locals. An hour later Ali (pictured above) loaded up his van with replacement hampers from Addi Road. We were delighted to ensure households in western Sydney didn't miss out on some festive cheer.



An Addi Road Hampers of Hope spotted on the edge of King Street in Newtown. A little bedside treasure for someone at Christmas time. We hoped it made their night and their weekend.



1,350

Festive Hampers of Hope
packed and distributed

500

volunteers coordinated
for Hampers of Hope week



Human rights



Despite the effects of COVID-19, we staged many safe events throughout the year to provide opportunities for people to connect with their community and access a range of different services and support.

Open air Covid vaccination clinics

We held two pop up Pfizer Covid vaccination clinics during Sydney's long 2021 lockdown. We delivered vaccinations to over 100 people aged 12 and up in partnership with Aspen Medical. Spilling over into our car park, the clinic took on a field hospital appearance: chairs spread out and socially-distanced; health care workers clothed in full PPE moved from patient to seated patient.

A multi-generational gathering, parents attended to their children, and adult children watched over their parents. To thank everyone for coming along, we gave out loaves of sourdough and pastries to take home, as well a free shop at our Addi Road Food Pantry.



Community service mini hub

In the first half of 2021 we held over a dozen 'Community.a.Fair' mini hub days to offer extra support to Addi Road Food Pantry customers. We provided free refreshments, live music, art activities and haircuts. Welfare Alliance, and Settlement Services International and TAFE provided information on how to access Centrelink services, education, training and the NDIS. Dental Passport's Dental Truck also provided free dental treatments.

Kindness Day for women and girls

In November, we gifted a special day to women and girls with high need – including recently arrived Afghan refugees. We provided free offerings including high quality new clothes from Thread Together, haircuts, art activities, personal care products, refreshments and Addi Road Food Pantry shopping vouchers.



Our programs

Arts & Culture

Solidarity with live music crews in tough times

COVID-19 brought live music and the work of roadies – the unsung heroes of the music events we all enjoy – to a standstill. Over 20,000 production crew were out of work. Roady4Roadies 2021, held in 10 major cities across the country on 11 April, was a day to support crew, and the musicians who work with them, to reconnect with their colleagues, friends and family, to provide each other with peer support and acknowledge their resilience throughout such tough times.

It was also about the wider community pulling together behind them and joining with them to celebrate and recognise the work of roadies, have a good time and raise money to help them.

We hosted a solidarity event at Addi Road with Crew Care and Support Act to mark the day – a walk from Enmore Park, followed by speeches, raffles and live entertainment at our community centre. Artists performing included Mark Callahan and Buzz Bidstrup from GANGgajang.

Honour Roll for Peace

Our public memorial to peace heroes, at the entry to our community centre, continues to grow with new plaques dedicated this year to Debbie Killian, Keith Suter, Ricci Bartels, Jim & Linda Gale, Sam Lewis, NSW Teachers' Federation, Kerry O'Malley and Colin Hesse.

Our [unique memorial](#) acknowledges people demonstrating, courage, sacrifice and solidarity in the pursuit of peace and a better world for all.

Art wellbeing project

People from diverse backgrounds who have relied on Addi Road Food Relief Hub and Addi Road Food Pantry Marrickville connected and shared across cultures and experiences through a Sydney Local Health District-supported art project.

Artmaking workshops, interviews and recipe-sharing sessions for participants were run by local artists, Gail Kenning and Sue Pedley, from the Ultimo Project Studios here at Addi Road. A booklet of the project was created and shared with each of the participants.



Honouring Debbie Killian, a tireless advocate for refugee rights, women's rights and equality.



Performers at our Roady4Roadies fundraiser

Artwork created during our art wellbeing workshops led by local artists



Arts & Culture

Inaugural Addi Road Writer's Festival

Our first Writers' Festival announced itself as 'An Unruly Idea', capturing an undercurrent of idealistic disruption that charged the day with energy, marking out the nature of our new annual event.

raised fist clutching a microphone. People loved our festival t-shirts flagging our unruly manifesto beneath the artist Satyr's image suggesting a new literary and storytelling festival taking shape.

120 people spilling from Gumbramorra Hall to the Green outside, listened to the panels and performances on a perfect sunny day. Special thanks to Jake Lloyd Jones of [video recordings of each panel](#).



Youth Week poetry slam

Addi Road organised and hosted spoken word workshops over three days in April for Youth Week 2021.

The workshops – for aspiring spoken word artists and poets aged 12 to 24 years, and young people looking for a fun way to express themselves and develop a strong voice – were supported by Inner West Council and led by acclaimed spoken word artists and hip hop performers: Kween G, Mel Ree and Ifeoma Obiegbu.

The week culminated with the 'Word on the Street Poetry SLAM' at Addi Road, judged by Sara Saleh, Bankstown Poetry Slam director and winner of the prestigious Peter Porter Poetry Prize. All funds raised on the night were donated to our community partners Twenty10.

ANZAC book publication

On Remembrance Day 2021 we published ['Ten Ordinary Men: the Anzacs of Addison Road'](#), written by Vanessa James, our Living Museums Coordinator. The book brings to life the stories of ordinary men who went through extraordinary experiences.

From 1916 during World War One, Addison Road Community Centre was a 'place of enlistment' for the Australian Imperial Forces. Moving stories from the letters of the soldiers, documentary photos and maps. Striking illustrations are by local artist Robyn Chiles, who is based here at Addi Road in a studio that was once an army hut.

Multicultural history award

Addi Road presented the Addi Road Multicultural History Award 2021 to Jane Curtis at [NSW History Council Annual History Awards](#) at the Australian Museum.

Jane's audio documentary ['The Scholar's Hut'](#) is an engaging and richly researched telling of the story of Mauritian-Indian migrant, Thomas Shadrach James, who ran an activist night school on a NSW Aboriginal mission from 1881. James' students went on to become leading Australian civil rights activists.

It is a great honour for Addi Road to recognise the importance of the history of 'Grandpa James' and the Yorta Yorta Nation, and the deep connections between multiculturalism, First Nations' leaders and the struggle for human rights in Australia.

Museum & Heritage Studies internship

We loved hosting intern Karen Barker from the Museum & Heritage Studies master's program at Sydney University. Karen, who has a family history with the former army depot at Addison Road, researched our collection items, improved [our eHive history hub](#) content and wrote descriptions for our contributions to Museum and Galleries NSW's collection highlights.



Mina Bui Jones editor of *Ten Ordinary Men: the Anzacs of Addison Road*, supported by The Royal Australian Historical Society on behalf of the NSW Government and Department of Veteran Affairs.

History Week & Multicultural childcare celebration

We hosted a celebration to recognise the trailblazing role of culturally and linguistically diverse (CALD) women in creating professional bicultural children's services – the first of which was the Addison Road Multicultural Childcare Centre, opened by prime minister Bob Hawke in 1988.

The event included memories from key figures such as Vivi Germanos-Koutsounadis and Judy Finlason and was supported by Inner West Council. Their memories were captured in our 'Many Little Voices' podcast, produced in collaboration with Radio Skid Row.

Addi Road's suggested theme 'From the Ground Up' for History Week in 2021 was chosen by the NSW History Council. 70 online events across NSW responded to the theme in fascinating and thoughtful ways. Addi Road contributed:

- ['Moratorium: when Sydney filled the streets to stop a war'](#) featured objects from our Living Museum collection and oral history soundbites
- ['Many Little Voices' podcast](#) on the history of multicultural childcare and bicultural children's services, pioneered at Addi Road in the late 1970s.

Our programs

Sustainability

Zero waste kitchen launch

Our local member and long time supporter Anthony Albanese launched our zero-waste kitchen in June. The kitchen will run on solar, will help train refugees in cooking, provide breakfasts for children at local schools, as well as provide cooked meals using rescued food and helping the environment.

Fighting food waste

Reducing food waste is the most effective, and easiest, ways for each of us to reduce our carbon footprint. In 2021 our Food Justice program rescued a whopping 342,000 kilos of food, equivalent to over 600,000 kilos of greenhouse gas emissions – up 75% from 2020.

At Inner West Council's 2021 World Environment Day forum participants were asked to name the single most effective action they can take, as individuals, to reduce their climate impact. The first few guesses – from a room full of skilled and dedicated environmentalists – included “going vegan” and “stop driving”, but the answer is actually: don't waste food!

Electric food-rescue collections van

This year marked the exciting arrival of our first-ever electric food-rescue vehicle. With support from the Environmental Protection Agency (EPA), the new van is powered entirely on solar power from our on-site rooftop solar.

The van is plugged in and recharged each day via our new charging station on the side of our office /Addi Road Food Pantry building. This van is our second food collection vehicle.

Ecosystem restoration

Our site remains relatively open and undeveloped compared to the rest of the Inner West. As custodians of an urban oasis, we continue to maintain and restore ecosystems – improving the health of natural water systems, native habitats and the tree canopy.

Addi Road Hollow Tree

Local lorikeets and cockatoos in the Hollow Tree we created in 2014, have been frequently sighted throughout this year. Our Hollow Tree offers a home for native birds who prefer hollowed out trees as a place to nest. With hollows taking around 100 years to be suitable nests, and the recent reduction in tree canopy in the Inner West, our hollow tree and the 170 trees we maintain at Addi Road are more valuable than ever.

Reinterpreting an old creek line

The creation of a chain-of-ponds next to our Gumbramorra Hall to filter stormwater has progressed this year with the finalising of plans, drawings, and management plan. This joint Addi Road and Inner West Council bio-remediation project reinterprets the original freshwater creek. It will slow and filter stormwater at Addi Road, all part of the Cooks River catchment.



Our people

Our board



Matthew Day, President



Dina Petrakis



Sean O'Connell



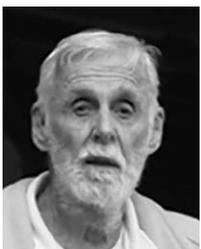
Marion Lawson



Juliana Jamaluddin



Kween G Kibone



Maxwell Burgess

Our staff

23 total staff

7 full time

13 part time

3 casual



Our supporters

Volunteers

Thousands of volunteers have supported our staff and the communities we serve. We cannot thank them enough. We could not do what we do without them.

A special thank you to Craig Foster, who generously agreed to become our Ambassador in 2020. Throughout 2021, Craig has been an unwavering friend, supporter and champion of our human rights work in food justice, refugee support and our #RacismNotWelcome campaign.

We have over 800 volunteers who donated thousands of hours to meet the needs of our community. Whenever we ask for help, our volunteers are there, making it happen – and making the experience all the happier and more positive for everyone.

Group Volunteers of the Year

Addi Road volunteers were recognised as 'Group Volunteers of the Year' in the Inner West Council's Volunteer Awards. The awards reflected on the extent communities across the country are enriched by the generosity of so many individuals and groups who give selflessly and freely all the year round.

Without our volunteers we simply could not do the work of our Food Relief Hub and two Food Pantries at Marrickville and Camperdown, not to mention our volunteers' presence behind all the projects and events we created through the year, from social justice activities to arts and culture evenings and more.

It's a terrific honour to see Addi Road volunteers recognised as a group with these awards. And to be in the company of so many other brilliant organisations like the Bill Crews Exodus Foundation, Gunawirra, Dressed for Success Sydney and Asylum Seekers Centre. Full story [here](#).



Addi Road Food Hub volunteers, including Matthew, pack food hampers during Sydney's 114-day lockdown.



Addi Road Food Pantry Marrickville long-term volunteers

For a few months in lockdown I told myself I was helping others by doing some shifts at Addi Road packing food hampers but when I look back on it this week I recognize that actually the community I met there helped me get through this awful year and taught me some big things about how deeply people can reach into themselves to help when life is very tough for them already.

I know Moz and I look like we are tragically posing here but meeting him this year has been a gift – he was in detention in Manus and Melb for 8 years and has only been free this year but I see him always reaching out to help other people, same as Marwa and all her courageous young friends who were able to escape the Taliban and have set up here at Addi Rd to help even though they are so sad and scared for the families they left behind. This is the definition of courage.

I'm filled with admiration for Rosanna, Craig Foster and Damien and the whole team at Addi Road who kept

things trucking and achieved so much this year. Packing Hampers of Hope this morning was awesome. Omar and all the gang from GWS Giants, you are hilarious and kind and the best company.

If you have anything to spare, chip in cause this organisation runs on the kindness of strangers, but the beauty of it is that afterwards, they're not strangers any more. //

Volunteer Annabel Crabb's Instagram post, 14 Dec 21 2021





Above: Volunteers at the Addi Road Food Relief Hub.

Below: Messages written by our volunteers on food hampers going to recently arrived refugees.



Willow, Craig Foster and Kiana with the cards Willow and Kiana created for our festive season Hampers of Hope recipients.



Messages written by our volunteers on our food hampers to welcome recently arrived Afghan refugees.

Our place

To continue to care for our Community Centre site, in 2021, we carried out several infrastructure projects.

Fire Development Order: stage 1 of works

A Fire Development Order, issued by Inner West Council, resulted in the most significant infrastructure upgrades of the year. Stage 1 of works for the Fire Development Order was completed in October.

We spent \$165,000 to achieve the level of fire and life safety required by the Order. Essential fire safety measures, required in most of the buildings across our 9-acre site, included:

- portable fire extinguishers
- fire blankets
- fire hose reels
- emergency lighting
- easy-exit door hardware
- directional exit signage

With Stage 1 completed, and the final Stage 2 implementation in 2022, all buildings in our Centre will comply with national building code regulations.

Accessibility improvements

Disability access was improved with the installation of concrete ramps with hand railings at the StirrUp Gallery and at the Addi Road Office next to our Addi Road Food Pantry.

Car park maintenance challenges

The main car park in our Centre experiences high traffic – over 5,000 vehicles each week – creating significant wear and tear. It is also a natural gathering area for stormwater which washes over the car park, causing undermining, erosion and uneven surfaces. These contribute to frequent pot holes and high maintenance needs.

Due to the vast size of the car park, we repair sections of it each year to improve safety for pedestrians and vehicles. In 2021, we commissioned civil works specialists to construct 60 sq metres of reinforced concrete at the entrance of the car park – the area of highest traffic most prone to reoccurring pot holes. Our grounds crew also regularly repaired smaller potholes throughout the car park.

Grounds crew team

The significant number of roads, pipes, wires, trees and gardens our Centre means there is always work to do. Our grounds crew team work hard to maintain the upkeep of the Centre for all resident organisations and visitors to enjoy. From mowing lawns to repairing potholes, our small, dedicated team are hard at work before many of us are out of bed.



Sun-powered electric vehicle charging station

We installed an EV-link, electric vehicle charging station (pictured above), on the western side of our Addi Road Food Pantry building. All power is generated by our rooftop solar array.

Cooling the city

With 170 trees on site, managing their health and safety is a large and important responsibility. During Winter 2021 we commissioned arborists to prune and check our trees in accordance with our Tree Management Plan. We also commissioned pruning in response to storm damage and vandalism.

The maintenance of these trees helps retain and encourage biodiversity by providing habitat for birds, insects and animals, along with shade, water retention and reduced urban heat.

Art gallery space

To create a quality exhibition space to offer to local creatives we upgraded our Addi Road Stirrup Gallery. New entry doors and door framing, increased hanging area, and full interior painting.

Signage helps visitors find Addi Road-run spaces

New bright pink signs were installed to help visitors to our Centre easily find the venues we manage: the Gumbramorra Hall, our office and our Addi Road Food Pantry.

Looking to the future

In 2022, we will be seeing further infrastructure projects completed around the centre. Works already confirmed include:

- installation of a solar power system at the Gumbramorra Hall
- construction of the bioretention rainwater garden
- \$815,000 of Stage 2 Fire Development Order works.

Financials

| | 2021 | 2020 |
|----------------------------------|------------------|------------------|
| | \$ | \$ |
| OPERATING REVENUE | | |
| Donations | 211,574 | 58,731 |
| Rent | 723,145 | 701,167 |
| Rate and Other Recovery | 95,966 | 83,266 |
| Hall and Event Hires | 42,254 | 72,612 |
| Organic Food Market | 167,009 | 171,060 |
| Toll Gate | 36,410 | 33,869 |
| Grants | 216,738 | 320,100 |
| Food Pantry | 704,755 | 401,727 |
| StirrUp Cafe | 227 | 20,107 |
| Interest received | 302 | 731 |
| Cash flow Boost & JobKeeper | 257,300 | 105,500 |
| Other Incomes | 33,580 | 58,435 |
| TOTAL OPERATING REVENUE | 2,489,260 | 2,027,305 |
| CURRENT ASSETS | | |
| Cash and Cash Equivalents | 1,349,330 | 719,149 |
| Trade and Other Receivables | 117,753 | 157,419 |
| Inventories | 17,629 | 18,734 |
| TOTAL CURRENT ASSETS | 1,484,712 | 895,302 |
| NON-CURRENT ASSETS | | |
| Property, Plant and Equipment | 1,167,859 | 1,100,524 |
| TOTAL NON-CURRENT ASSETS | 1,167,859 | 1,100,524 |
| TOTAL ASSETS | 2,652,571 | 1,995,826 |
| CURRENT LIABILITIES | | |
| Trade and Other Receivables | 203,645 | 279,804 |
| Contract Liabilities | 252,472 | 171,042 |
| Provisions | 209,530 | 210,336 |
| TOTAL CURRENT LIABILITIES | 665,647 | 661,182 |
| TOTAL LIABILITIES | 665,647 | 661,182 |
| NET ASSETS | 1,986,924 | 1,334,644 |
| EQUITY | | |
| Reserves | 544,447 | 544,447 |
| Retained Plus | 1,442,477 | 790,197 |
| TOTAL EQUITY | 1,986,924 | 1,334,644 |

Detailed financial reports on the ACNC (Australian Charities and Not-for-profits Commission) website.